Zarich Michael 20090204.txt

В

1 than you think? 2 A Yes. Q Okay. So the danger is all the advisors in Enron, 3 4 or whatever the example is? 5 A Yes. Q Okay. And so did you actually play that role? Did you go through and look at all the reports and make sure that there weren't overlaps in the individual security positions? q A I did not 10 0 Okay. Do you know who did? 11 I would think in tier II Laura and the analyst 12 13 MR. KING: How about tier III? 14 THE WITNESS: I don't know 15 BY MR. KELTNER: Q So item 19, quickly, there's a reference to "any 17 plans for real estate investments in the portfolio." And 18 there's a response back, "Currently we do not hold real 19 estate due to liquidity constraints." So I assume that's 20 what Laura Holt Pendergest told you, that there was no real estate exposure? 22 Q Okay. There's a reference to data liquidity 23 24 constraints. Can you explain that to me?

Page 41

A I believe my question was land. I mean hard assets

# Zarich\_Michael\_20090204.txt

5 A And they certainly wouldn't told, you know, we've 6 got a third of our portfolio locked up in real estate or 7 anything like that.

Q Just real quickly, item 20 refers to SSM. It says, "Is SSM Investment a private placement or a capital 10 investment in a venture capital firm?" what's SSM?

A I don't know. It was something I saw, initially, 12 an investment. And I'm asking what it is, and it looks like 13 it was probably a venture capital firm or something, private

Q Okay. Were you told anything about money that was 16 invested outside of these 24 global investment advisors? In other words, you know, were there any U.S. based firms that were used in SSM be one?

A It might, yes. I don't recollect. I know if any 20 very little invested with U.S. firms, but I never knew the 21 answer for certain if it was zero, five percent or ten 22 percent.

23 Q Okay. Did you ever hear anything about a 24 Memphis-based hedge fund or anything like that?

A No. No. It's possible SSM is in Memphis.

1 Q Does the name Jim Holt mean anything to you or 2 lames Holt?

Page 43

15

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Q Skipping forward to item 22 on the next page of 5 Exhibit 7, entitled, "Explain credits and their potential role in the overall portfolio," then the response is: "Tier III or separate tier altogether, looking for additional ways

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Zarich_Michael_20090204.txt
would be difficult to sell mark to market and what not. So
 1
,
     it's not typically a liquid asset.
3
         O Okay. So was part of the story when you talked to
4
     investors we've got this investment portfolio. It's very
     liquid, you know. If people want their money out, we can get
     it quickly?
         A Yes.
         o so liquidity was that kind of a key piece of the
8
     sales pitch?
9
         A Yes, liquidity, and we should say -- I'm probably
10
    going to say this a lot to day -- but it was never the sales
    pitch to talk about the investments. It was a necessary part
12
13
    of the process, because everyone asked.
14
         O Right.
15
              But it was not part of our pitch. And certainly
         Α
16
     when Juan Rodriguez is sitting in the presentation, you know,
     it would be like all constantly remember this is a CD. So no
17
    matter what this portfolio does it's still a CD that pays
18
19
    But in talking about the portfolio, liquidity was important.
   I don't think from the concern of how am I going to get my
20
    deposit back, but if something major happens in the world and
22
    we have to liquidate this entire portfolio, most of the
```

23 securities can be sold in days. 24 O Okay. And that was what the investors were told is look. If there's a giant terrorist attack, or whatever the

1 cataclysmic event is, we can liquidate most of our positions within a matter of days.

A Yes.

o okav.

3

Page 47

Zarich\_Michael\_20090204.txt to diversify it, less than 20 percent of entire portfolio. 9 These are basically large commercial loans from companies, 10 governments, et cetera. SIBL made by these loans as well 11 will hire underwriters and risk analysts specialists." When we talked about tier III a little bit, what are these 12 13 credits? A I have no idea. Whatever the answers refer to it's 14 15 20 percent of the entire portfolio, but I really don't know. O Okay. So I mean 20 percent sounds like a 16 17 significant exposure. Correct? 18 19 Q Okay. So you until today have no recollection of 20 what these credits are? A You know what? I actually do recollect. I think 21 22 it was something Jim Davis had talked about possibly doing; and, I think this is probably this document. It's just notes 23 24 and fragments of ideas, but yes there was. And I don't know

1 buying secondary debt in the market. O But aside from that, the monthly reports you got,

the weekly reports, you never saw any reference to credits or anything like that?

if they actually ever did it, but it would be essentially

A Never.

2

3

6

MR. KING: How did you know to ask this question?

THE WITNESS: It must have come up in a

8 conversation with Jim Davis talking about that; and, I believe. I probably asked Laura: "So is this something we

might do, invest in these credit commercial loans?" 10

11 BY MR. KELTNER: Page 44

**APP 0040** 

#### Zarich Michael 20090204 tyt

- 12 Continuing on, item 26 says: "What is the plan and 0 time horizon for hiring staff in Antiqua?" And it talks about eventually we'll hire support staff, credit professionals, analysts, and then in parens "(unless SFG 15 16 Memphis continue rotations, etc.) If Memphis ceases 17 rotations, then probably should hire a few analysts like 18 generalists." So what's the discussion there? Explain it to
  - A I believe to build out an investment staff permanent in Antigua at the bank.
    - Q Okay. What was the reasoning for that?
- 23 Probably what you eliminate or reduce the reliance on the Memphis analyst group, which I think was the start of the genesis of the SIO and building all the investments
- 1 pieces, back to when you asked me about Jim Davis approaching 2 me. That was the one piece that's kind of been missing from 3 the bank. So when clients are down there, prospects are down 4 there, So where's your investment people? Oh, they're in Memphis.
- Q Okay, so was the issue that they could do their 7 jobs better from Antigua or was the issue the image for clients?
- A I would say both.

20

71

22

- Q Okay. If they're getting statements from Europe 11 and all across the world, and they're doing an analysis presumably related to assets that have nothing to do with 13 Antigua, does it matter where they are?
  - A I don't think so. I mean, unless, I don't think it Page 45

## Zarich\_Michael 20090204.txt

- 19 allowed to talk to the investors? Would that be 20 Collingsworth?
- 21 A They could talk. Anyone that was there would talk, and I think 9 out of 10 questions would probably be about. 23 oh, you cover Asia? You know, what do you think of China's 24 government or something?
- 25 MR. KELTNER: So more superficial.
- 1 MR. KING: Did the analysts ever tell any of these potential investors that they didn't know where their tier 2 III money was?
  - THE WITNESS: Not that I know of.
- 5 BY MR. KELTNER:
- Q Okay, item 28: "who monitors the parameters set on individual positions and overall asset allocation. Is this done across all tiers?" And the response back is SIO and board of directors. The SIO, that's you, right? a
  - A Yeah.

4

6

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11

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- 0 And I think we've established you didn't do that?
- No. I think this more maybe held the position I 13 was initially trained or my thought. But no; I did not.
- Q Okay. And this reference to doing it across all 14 15 tiers, I mean I think we talked earlier when clients asked you about how the money was invested, you didn't distinguish 16 between tiers, right?
- 18 A Correct.
- 19 Q Okay. So if they asked you a question about what 20 controls are in place or what did you do, the answer was general and applied across the entire portfolio?
  - Page 47

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Zarich_Michael_20090204.txt

15 matters from a regulatory standpoint. I think it looks good
16
     and it's more cohesive.
17
              So it looks good to clients?
         Q
               Yes.
19
              Okay. When you had a particular big investor
20
     scheduled to rotate through to come in for their visit to the
    hank was there an effort made to be certain that there was
71
72
    an analyst team on-site, you know, when those investors came
23 through?
```

1 you want to have an analyst team on-site when the investors came through? 2 A I think to bolster that image and to answer

A Yes. All investors, potential investors

Q Okay; and I think I know the answer, but why would

4 questions to them, the analysts would tend to be more 5 generalist in their areas, and they would never sit in on the 6 presentation, but they would be a part of the tour of the bank. They would go into their room and they might, you 7 8 know, I would have already introduced them. Mark a Collingsworth's here. He covers U.S. Equity. So they might

- ask questions to hear what the analyst has to say. 11 Q And typically how long would the interaction between the analyst team and potential client be?
- A Mostly brief, like rotate through the room, kind of 13 a meet, handshake and leave. 14
- O Okay. So I take it there were no in-depth questions from the investors to the analyst team? 16
- A No. 17

24

25

12

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- Q Okay. And, if there were any interactions, who was 18
- Zarich\_Michael\_20090204.txt A Yes. 22
- 23 Q Okay. And I think Michael has established, you
- 24 know, there was no distinction made between the tiers in
- 25 terms of what you did or didn't do?
- A Right, We'll see if that stops additional 1 questions on that.
- Q Just real quickly, flipping the page to item 30, it 4 5 says: "Where do you see the role of an SFG analyst involving over the next few years as it relates to their advisor 6 relationships?" There's a response. "They're becoming more and more involved with the advisor relationship." It goes on q from there. Were their discussions about what the analysts 10 did in expanding their role?
- 11 A The question was, you know, at the time, I believe the analysts for the most part were receiving statements from 13 their banking advisor, putting them into their spreadsheets, 14 giving them to Fred, put the whole thing together, needing 15 very little phone dialogue. What I was getting to, you know, are they going to be more involved with investment decisions. 16 And it looks like the answer here was, you know, eventually they would go over to Europe and meet them. And maybe some 18 19 of them have, you know.
- 20 Q Candidly, we've heard from an analyst or two that it was essentially a data entry position? 21
  - A Yes.

22

23 Q Does that seem accurate to you? I mean, they 24 essentially received statements? They keyed them into a spreadsheet and then they sent them to another analyst to Page 48

19

20

6

g

10

discretion over how they managed. My understanding of the 21 analyst role is to just make sure that they're kind of within 22 those constraints, so maybe some obvious red flags, you know, 23 like they blew out of a portfolio completely that they just

understand targets of an advisor. The advisor certainly had

A I think, ves. I think they were given, maybe they

24 had one week that would go up the flagpole to Ken Weedon or 25 probably Laura. But, no. Not to the inertia of why are you

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# Zarich\_Michael\_20090204.txt

5 role in recommending or denying such manager.

Q So it was in any way your job to go out and look for prospective advisors?

- A It was not in my job description.
- Q And did you do that, or?
- A I did a lot with my previous role with the

11 investment advisory group, searching managers, so I believe 12 maybe the reason why I was included on some of these trips to 13 visit with potential money managers, but I was never part of 14 the final decision?

Q Okay. Let's talk a little bit about something 15 that's mentioned in item 38 on the next page of Exhibit 7. 17 It says, "Is risk minimized if advisors reached targets prior to year-end." Can you talk to me a little bit about this 18 19 idea of targeted returns?

A It was my understanding that an advisor would have 20 21 a particular target for the year, and you bet based on market 22 and economic environment, and the question seems to be 23 leading to if an advisor knocks out 20 percent in the first 24 six months, do they go to all cash, essentially removing that 25 money off the table, instead of risking potential volatility

1 later on in the year.

6

Q So how does that work though, if you hit your 3 target return at 20 percent, but then you don't earn any money for the rest of the year. Does that then drive the 5 return down on an annualized basis, or how does that work? A You know, it would depend on how much that advisor has. The target returns of the bank were always calendar Page 51

```
investment.
         Q Okay. And they certainly weren't monitoring
     day-to-day trade activity?
         A Probably weekly, not day-to-day.
         O without getting into detail, there's a reference
 6
 7
    here to a Gavelli, G-a-v-e-l-l-i managing tier I cash? Who
         A Gavelli is a money manager out of -- he is just
10 North of New York, Mario Gavelli, You thought you all had
     your run of Mario but I think there were discussions that he
11
     would be another one of those added cash managers to that
12
13
     tier I. I don't know if that ever came to fruition.
14
              BY MR. KELTNER:
15
         Q Okay. Just throughout the Q and As, there are some
    questions that refer to hiring and firing of advisors. Were
16
17
    there any occasions where an advisor was terminated that you
     know of?
        A There was one that was terminated prior to my
19
20
    arrival, I think, because there was a big turnover in
21 personnel. Remember, the advisor, 'x' company, there's
22
    usually bankers that Stanford would deal with. I think that
     some had left the firm and they just felt it was best to just
     sever that relationship, but not while I was there that I
25
   knew of
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Zarich\_Michael\_20090204.txt
buying these commodities and this doesn't seem like a smart

Q What about hiring of new advisors? Did you play 2 any role in that process? A Again, I met with some money managers, Gavelli is one, from a due diligence standpoint, but I did not play a Page 50

Zarich\_Michael\_20090204.txt 8 year returns. So, obviously, understanding their expenses 9 and liabilities coming due, they might target a return of 123 percent. If you're already there in September, why risk the 10 last quarter? In practice, I don't know if that actually 12 happened. You know, I didn't notice anyone going to complete cash at any time during the year from my vantage point. 13 Q Okay. But was that part of the explanation? You 14 15 know, if we have these target returns and when we hit them we stop. We pull some of our money back out? 17 A As a potential, not a given; but it's one thing

18 that they would evaluate throughout the years. 19 Q Okay. And when they got the account statements you 20 never actually saw that happening?

A I did not.

21

10

produced to us.

22 (SEC Exhibit No. 8 was marked for identification.) 23

24 Q Just real quickly, since we're talking about 25 returns, I'm going to hand you a document that I'm marking as

1 Exhibit 8. It's entitled, "Stanford International Bank's ten-year investment portfolio performance." Have you seen Exhibit 8 before? A Yes. 0 Okav. What is it? A It's presumably a PowerPoint presentation advertising the bank asset portfolio returns from year ending 8 1994 to year ending 2004, the investment return; and, I'll represent to you that it came from the CD of stuff that you 9

Q How would you have gotten it? Page 52

15

#### Zarich\_Michael\_20090204.txt

- 12 A It was an internal document. I don't know how. I 13 think it came from Laura's group at some point. This is not something that would be hopefully shown to clients. I would 14 have had it for my own internal reference because the 15 questions always came up.
- 17 Q When you say hopefully it wouldn't be shown to 18 clients, what do you mean?
- 19 A Well, I was putting my compliance cap on or even my 20 role at the bank. Again, it's not about what the bank 21 portfolio has done is irrelevant to the CDs as far as the 22 clients can be certain, because this can be construed as 23 selling an investment.
  - Q Explain that to me.

24

25

D

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- A The more you tout, if you will, the returns of the
- 1 bank and how great they are, I think you're inevitably 2 leading the clients to like, those are great returns. Those 3 are consistent. But their actual return is going to be their 4 yield on their CD. They're not getting this.
- -Q Right. Okay; and so again you were told whenever 6 clients asked questions to steer them away from things like 7 this. like Exhibit A. to steer them away from the investment 8 portfolio and try to keep them focused on the CD itself?
- A Right. But if they drilled down and asked detailed 10 questions, you would answer as we talked about earlier. Yes.
- 11 O Since we're talking about these target returns and 12 what not, one thing I wanted to ask you about that we've 13 always been a little curious about, if we look at 1995 and 14 1996 you see that the billion-dollar plus portfolio returned

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- A I think so. I think I've seen it.
  - Q Have you?
- 21 A I'm going to look.
- 22 Q I just assumed that might stand out to an investor
- 23 to be that precise in your return numbers from year to year.
- and we were just trying to figure out if an investor asked
- 25 and if there was an explanation for how that happened?
- A I never would show this to an investor. 7 BY MR. KING:
- 3 Q How was this document used internally?
- I'm not sure, I don't know if advisors were doing presentations with it.
- Q Presentations to who?
- Clients maybe, or prospects. Α
- Q When you say advisors, you mean advisors at 8 Stanford Group Company?
- A Yes, financial advisors; and, I say that it has 11 disclaimers on it. I just wanted those returns. I mean, I 12 would answer a client's question, you know, the portfolio is 13 done at roughly 12 percent annualized.
- 14 Q If this weren't being provided to clients, would there have been any reason to have a disclaimer at the 16 bottom?
- 17

7

- No. 18 BY MR. KELTNER:
- Q Okay. Items 39 and 40 relate to the FSRC, the 19 20 Antiguan banking regulator. The first one asks how is equity
- 21 treated in the overall allocation when it comes to

```
16
   first, how hard is that to do on a $2 billion portfolio?
17
    And, two, was there a party explanation for how that
18
    happened?
19
         A I never heard one. It's a coincidence. It's not
20
     hard to do. I mean, it's hard to do. It's not hard to
     achieve 15 plus percent, especially in '95 and '96. But if
21
22
     you're asking to get the same return each year, it is a
23
    little unusual.
24
        O on 25 different investment advisors?
         A Yes.
25
```

Zarich\_Michael\_20090204.txt
exactly the same percentage amount, 15.71 percent. I guess,

- O Okay. How is that even possible down to the 1 2 decimal point?
- A It's a coincidence; and I've never asked or heard an explanation. 4
- 5 O A coincidence? I mean a highly unlikely 6 coincidence?
  - A I can't really say. That's quite possible.
- Q Okay. I mean to get down to the hundredth decimal 9 point, wouldn't you have had to return to pretty much precisely the same cash flows from one year to the next? 10
- 11 A I would think, and I've seen returns. I've seen mutual funds do it. Each destination is different. One might do it like this and the other one do it like this, but 13 14 it's conceivable. You could end up with the same return at the end of the year, but not like this. 15
- 16 Q Just out of curiosity, have you seen the same mutual fund, returned the same return to the hundredth decimal point in back-to-back years?
- Zarich\_Michael\_20090204.txt
  22 diversified funds, and it references an FSRC report in the 23 answer. It says, "Funds are itemized out of individual
- 24 securities, equity funds, fixed-income funds and alternative
- 25 funds." What's that FSRC report in reference to?
- A The FSRC is their annual report that the bank 2 submits to the ESRC:
- 3 0 Have you seen that report?
  - A Yes.
- O And so it gives this itemized kind of detailed breakout of the asset classes mentioned here, individual securities and equity funds. So it's a fairly detailed 7 report? 8
- 9

12

20

- Q So it actually has the actual positions that these 10 11 overseas advisors hold?
  - A I recollect, no, just the broad allocation.
- Q Okay, so it doesn't give like a security by 13 security, you know, Exxon or whatever?
- A I don't recollect it doing that. 15
- 16 Q Okay, you know, we'll go through it a little later. 17 Some of those reports were on the CD that you produced to us.
- or at least it appears that that's what they are. How did 18
- those come to you?
  - A They were given to me e-mail, probably from Laura.
- 21 Q Okay, so I guess that would be part of the year-end 22 audit?
- A Quarterly, actually. 23
- Q Okay. So item 40 talks about -- it says -- how indefinitely I need to go with regulators. It says the Page 56 25

Page 55

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О

- 1 questionnaire will arrive in December from the ESPC and talks 2 about some procedures and questions that may come up. 3 Practically speaking, what was your interaction with the FSRC 4 folks when they came in?
- A I met with them twice. They did an annual review, 6 so there's a quarterly report but there was an annual review; and like this says. it was roughly in January, February. And I sat in on a couple of those. I guess it would have been
- Q Okay, so the year-end audits for '05 and '06 were 11 inspections, whatever they're called.
  - A Yes.

10

12

- Q So tell me about that. What did the regulators 13 14 want to talk to you about?
- A The first meeting, I believe, I really kind of did 15 16 my spiel on, you know, kind of the presentation: why I'm 17 there, what my role is: but nothing beyond that. And then 18 the second meeting the second year I don't remember saving 19 much at all.
- 20 Q Okay, you know, you referenced the reports being 21 fairly high level still, not drilling down to individual 22 positions. So let's say for an individual advisor, you know, 23 pick one, Coutts, whoever it is. Once the FSRC are seeing on 24 that, are they just seeing like, this is our position. This
- 25 is how much money we have with this advisor.

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# Zarich\_Michael 20090204.txt

- securities." "Stop." I assume that's stop loss? 5
  - A Yes.

6

- 7 Okay. "Stop loss limits 8 to 10 percent on equities. Bonds have a no-loss discipline; generally, not 9 bought at a premium and held to maturity. The managers. 10 diversified funds, have to perform within their own relative 11 performance ranges. 40 to 50 percent portfolio is invested 12 in diversified funds." Is this a question that came up with
- 13 investors? You know, what happens if I need to get my money 14 out if something horrible happens?
- 15 A Yes.
- Stop losses and then again back to the liquidity 17 point. Explain the stop losses to me.
- 18 A A stop loss is you put basically on a long only 19 position to have it sold out automatically if it hits a
- 20 certain level. Q Okay, did you see those stop loss provisions in
- 22 place yourself, or do you have any first-hand knowledge of 23 that?
- 24 A I did not see him. I don't have first-hand knowledge.
- 1 O Okay. So who would you have gotten that from the information?
- A Laura Pendergest.
- Q That they exist?

5

- Yes, Laura, right.
- 6 0 And this idea about bonds being bought with a
- no-loss discipline, I mean, what's that mean?

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believe you have in your position. That's what they get. That is their quarterly report. Q Yeah, you being the senior investment advisor or 4 5 officer, was there anybody else from kind of the investment chain of command that was present for those interviews or

Zarich\_Michael\_20090204.txt
I believe they are seeing that report, the I

- meetings?
- 9 Q Okay, so Laura is not there. Jim's not there. Correct?
- 10

1

- 11 A Correct.
- 12 O So did the FSRC ask you any more detailed. 13 appointed questions about, you know, where the money is, what are the actual underlying investments?
- 15 A They did not.
- O Were there any discussions with the FSRC about the 16 17 tiers, tier I, tier II, tier III?
  - A There were none.
- Q Okay. Flipping the page to item 41 and 42 in 19 20 Exhibit 7 there are two questions. 41: "What happens if the 21 portfolio misses target returns, and has this ever happened?" 22 So that question, I take it, was the typical response similar to what's here in Exhibit 7. "We never fail to hit our
- returns." Is that the answer that was given to clients?
- A Yes 25
- Q So this discussion in item 42 that starts, "Assuming the worst, what risk measures are in place in case of a complete, global, financial meltdown, i.e. mass terrorist attack. So stops are in place for individual Page 58
- Zarich\_Michael\_20090204.txt It means you buy the bonds and you hold it 'til maturity, realizing your coupons along the way and barring default along the way, you get your money back at maturity. 10 So despite the value of the actual face amount of the bond. 12 which can be volatile, you have un realized losses, but not 13 realized losses.
- 14 O And a minute ago you referenced, and then there's 15 the liquidity issue or something like that. Looking at the final paragraph of 42 where it says, "As long as there's a 17 market to do business in, the portfolio will be traded. If 18 worse comes to worse, could liquidate 50 percent of the 19 portfolio in T plus two, another 25 percent T plus 5, and the remaining 25 percent in 60 to 90 days." So just so I 21 understand that, you can liquidate 50 percent of the 22 portfolio in two days?
  - A Yes.
  - Q Okay. And 25 percent in five days?
- Yes.

23

24

q

- Q And the balance of the portfolio can be liquidated within 60 to 90 days?
  - Correct.
- 4 0 Okay. And did you get that information from Laura?
  - Α Yes.
- And again that was part of a response to clients.
- The clients were concerned about liquidity issues?
- Q Okay, and so in other words there were no liquidity
- issues to be concerned about, because we can get out of 75 10
- percent of the portfolio in five days?
  Page 60

#### Zarich\_Michael\_20090204.txt 12 Correct. 13

And the remaining 25 percent in 60 to 90?

14 Right, and this is definitely my writing in the 15 notes, assuming that you can get assets to the markets.

O Assuming the markets aren't shut down?

17 Right

18 what's in that bucket that takes 60 to 90 days to

se112 19

16

21

23

7

20 That would be those alternative type investments.

O Hedge funds where you might have a lock-up period

where you have to give notification and then wait.

24 But certainly that's not an office building in Q

25 Houston?

1 A Not that I know of.

Q Okay. So you're under the assumption that there's not a big real estate portfolio out there that you would have to liquidate?

I was told there was none.

6 And you were told that by Laura? Q

Yes.

8 O Did Jim Davis ever tell you that?

No. I don't recollect.

10 Q Okay, item 45, switching to the next page, there's

11 a question about how often the board of advisors meets,

members and bios. It says they "do not have a set meeting. 12

but more or less advise the investment committee on a

quarterly basis. Each member is an expert in their own area

# Zarich\_Michael\_20090204.txt

- Who is this board of advisors. 19
- It's an external board of kind of a columnist.
- Luis Giusti is an example. 21
- 22 Q Can you spell that name?
- 23 A Yes, Luis, L-u-i-s; Giusti, I believe is
- 24 G-i-u-s-t-i. He is the former CEO of some big oil company,
- 25 so he was kind of the energy commodity specialist. Sir
- 1 Courtney Blackman, who was also on the board of directors,
- who was a fed governor of Barbados. So in a presentation
- 3 format, you know, we worked with a dozen or so of these
- 4 advisors that kind of helped shape the investment policy, the
- 5 recommendations, I would reference, stick some of Stanford's
- 6 affiliated companies such as the Washington Research Group,
- 7 the Memphis Group, kind of just this collective, intellectual mind trust.
- 9 Q Okay. Did you ever interact with the members of 10 the board of advisors?
- A I've met some of them, let's see, in presentation formats in different events. I certainly read the research and had a few calls back and forth with the Washington
- 14 Research Group and definitely the Memphis Group, that kind of 15 interaction.
- Q Okay, but as far as these outside advisors, you 17 mentioned the individuals. Were they meetings when they came 18 in and talked about investment strategies, anything like
- 19 that? 20 A They were hired. I know a few of them spoke at our
  - quarterly events, broker events. So yes, I met some along Page 63

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Zarich_Michael_20090204.txt
and offers advice intended to shape the overall strategy of
15
     portfolio and weightings within policy parameters." First, I
     think you talked about the investment committee earlier. And
17
18
     did you say that was Mr. Davis, Mr. Stanford and Allen
19
     Stanford's father?
         A You know. I don't think it was ever memorialized.
20
21 It was certainly Allen Stanford, Jim Davis, Laura Pendergest
     was maybe joined somewhere in there, joined the investment
23 committee. And at one time she told me O.Y. Goswick, who is
     on the board was on this investment committee, but really
```

from here it was Jim and Allen, and that's kind of the

1 understanding.

O Did you ever meet O.Y. Goswick?

T did not

0 Ever hear him on a conference call?

5

6 Q Did you ever see any indication that he was

7 involved in managing the money?

No. Α

9 0 Okay. What about Stanford's father. I think I've 10 seen his name on a few lists as maybe being on the investment 11

A Well, perhaps. He's on the board of directors, and 12 13 I've met him, but I have not seen him interact with the

portfolio or anything. 15 Q Okay, so in terms of first-hand knowledge, you've

16 seen no indication that he was involved in managing the money

personally? A Correct.

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22 the way. Some of the European advisors individually named 23 might be considered on the board of advisors.

Q But in terms of an actual investment advisory

committee meeting where they came in and sat down and talked

1 strategy?

A No, that never saw that or participated.

3 Q So, as I understand it, most of your interaction 4 with them was when these individuals would come in and speak at some firm event or client event, something like that?

Q Who's Amyric, or Aymeric?

A Aymeric is Aymeric Martinioa. I'm sorry. What was R 9 the question?

Q I think it says "Aymeric will provide member lists 11 and bios," at 45.

A He was Jim Davis's executive assistant or assistant 12 13 during this time period, 2005, 2006, 2007.

Q Oh, Amyric, I'm sorry. Yeah.

Martinioa, M-a-r-t-i-n-i-o-a.

16 Is there more you want to do on the spelling?

A I'm done. 17

14

19

MR. KELTNER: Michael, did you have anything else? 18

MR. KING: Why don't we take a quick break?

MR. KELTNER: Let's go off the record.

21 (A brief recess was taken.)

22 MR. KELTNER: We'll go back on the record at 11:45.

23 I just want to go ahead and tick through a few of these other

24 O and A documents. So I'm going to mark as Exhibit 9 a

document entitled, "Treasury meeting 12/9/05," and hand that Page 64

1 to you. (SEC Exhibit No. 9 was marked for identification ) MR. KELTNER: I know you've had a brief opportunity 5 to review it before we got started. Do you have a copy 6 Patrick? 7 THE WITNESS: Yes, T do. BY MR KELTNER 9 So what's this document? 10 Α This is from notes on December 9, 2005, of a meeting I had with Patricia Maldonado who is the manager of 11 12 the treasury department of Stanford Financial Group. Q Okay, and so does this meeting, did it take place in Houston or Memphis? 15 A Houston. 16 Q Okay, so was anybody else there with you and 17 Patricia? A It was just her and I. 19 Okay. So again, are these notes that you're just 20 taking live, presumably on your laptop? Would it have been 21 your practice to take written notes and then go back and type 22 them up, or would you typically type them? A These were written and then typed up. 24 Q Why do you know that with respect to this? Was it

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something that stands out?

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5 depending on it's too much, too little, whether it's going to be redeployed into investments in tier II or III, it would go back to cash. Tier I is I recollect Patricia is a very 8 dynamic piece, so depending on what kind of expenditures or 9 CDs are coming in or do go out, is how much they kind of keep 10 them there. Q Okay. We'll go through this in a little more 12 detail on that, that when you were in your SIO role, were there any significant liquidations of investment positions or significant going to cash transactions? 14 15 A Not that I knew of. 16 Remember when you left? 17 July of 2007. 18 Q The second paragraph or I quess third paragraph 19 starts, "There is a service agreement in place between the 20 SIBL and SFG treasury. In addition to shareholder reserves 21 treasury is responsible for overseeing and allocating 22 management fees received from SIBL."

 ${f 1}$  pay Stanford Financial Group for their services to manage the Q Okay, yeah. I think I see on the financial

A The service agreement is tipped to run the cash 24 from the bank, so I guess for a fee they would get. They're affiliated companies but separate companies, so SIBL would

3 4 statements annually a management fee being paid from the bank for a whole host of services? 5

6 A Yes.

23

Okay. Those management fees that SIBL paid, where Page 67

Zarich\_Michael\_20090204.txt I remember.

Α

1

2

4

12

o Why did you go back and type them out?

3 Well, it's just--

Your note-taking?

Δ Yes, you see, writing up I guess to commit it to memory, just to review them and have them. This meeting of 6 course was part of my training as SIO, so I guess to have a more codified. These are for me.

Q Did you put it in a binder or did you just keep the electronic files? 10

A Electronic. 11

0 What was the purpose of your meeting with Patricia?

13 To discuss her role, which is manager of tier I 14

cash, and just how that process flows, what it entails. 15 Q So was this just so you were going to play a role

with respect to tier I cash, or is this just so you would 16

17 have an answer when asked, the purpose of the meeting?

A More or less just to have an answer or just to understand the process of having spent the bulk of the trade 19

20 up until then with Memphis, just to get a feel for, you know, how at least this portion of the portfolio is managed. 21

22 Q Okay, so what cash is it that runs through

Patricia's group?

24 A It was my understanding that all the cash of the portfolio was held in tier T cash.

1 Q Okay, so tier III sells an asset. Does that cash, you think, end up in tier I cash?

A I think there is. Yeah, tier II and III would inevitably accumulate cash during the course of business Page 66

Zarich\_Michael\_20090204.txt 8 did they go? Do you know who ended up without the money?

9 A Depending on who they paid. I'm not sure if that 10 includes the manager fees. It's been a while since I've 11 Tooked at the annual report, but you have the management fees 12 or the banks, and advisors that are running the money, and 13 then you have fees for legal, treasury. Memphis I'm sure for 14 the research has paid a fee, so there's probably fees going 15 out to all these affiliated companies to service the bank.

Q What do you know about the structure of those 16 17 entities in terms of who owns them?

A Allen Stanford is the single shareholder.

19 And is that pretty much true across all the 0 entities?

21

18

22 0 Is that the consistent story when people are asked?

23 I mean is that something you know firsthand or just been

24 told?

A I would say been told.

Q But that's generally what, when people ask who owns 1 Stanford, the answer is Robert Allen Stanford.

Yes

Okay. And to your knowledge does Jim Davis have an 0 interesting?

A I don't think so. I don't know.

Q Okay. The following paragraph, Exhibit 9, starts out: "Cash sits at three correspondent banks: TD, Toronto

Dominion, HSBC and National Republic," Obviously, TD is in

10 Canada. Do you know where the HSBC and National Republic

branches are? Page 68

# Zarich\_Michael\_20090204.txt 12 A I recollected that it's the London branch. 13 Q Okay. Is National Republic a London-based

Q Okay. Is National Republic a London-based bank or do they just have an office there?

15 A I thought that was U.S.

Q Yeah.

16

17 A Or is. I'm sure they've been bought out.

18 Q Okay. Just more generally and in this treasury

19 meeting, what were you told about who controlled the cash? I

20 mean did Patricia have discretion to issue wire transfers?

21 Who's managing it?

A She's managing it. I can't remember. She might
have had some discretion, but she reports to Jim Davis. He's
the chief financial officer, so he had ultimate discretion.

Q Okay. I guess there's a reference a few lines down

1 to executing transactions. It says getting approval on 2 transactions over one million from Mr. Davis? .A Yeah. Q So it's consistent with what you remember Patricia 5 you Mr. Davis signed-off on the significant letters? 6 A Yes MR. KELTNER: I think that's all I have on that 8 one. I'm just going to go through them in chronological ٩ order. I'm handing you a document I'm marking as Exhibit 10. 10 (SEC Exhibit No. 10 was marked for 11 identification.) 12 MR. KELTNER: It's entitled "Client STRI

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13 questions." I'll give you a brief chance to look through

## Zarich\_Michael\_20090204.txt

19 probably want to be conscious of answering it from my 20 knowledge base.

Q Okay. So you think Exhibit 10, maybe, you got the list of questions from Laura, and when you sat down with Laura and she gave you the party line or the answers?

24 A Yes.

25

7

14 this document here.

 ${\tt Q} \qquad {\tt I'm} \ \mbox{going to try to skip over some of the questions}$ 

1 that are duplicative and the answers seem to be duplicative
2 of prior exhibits. But skipping forward to item 6 of Exhibit
3 10, this question, how does the bank pay such high rates, I
4 think we talked about that a little bit. Was that a
5 recurring question that you got from investors?
6 A Yes.

Q Okay, and high rates rolled into what?

A They're presumably U.S. rates, but where the
clients come from; and it depended. I mean, there is not
necessarily the CD in some countries, but pace lower rates or
typically a U.S. client or a U.S. rate or a London-European
rate, why are the CDs higher?

13 Q Just generally. I mean, I know it changed a little 14 bit over time, but what was the spread between SIBs, CDs, 15 and, you know, a U.S. bank?

16 A To LIBOR or U.S. CDs with equal maturities, 17 probably about 300 basis points.

\$18\$  $$Q_{\odot}$$  So in five years you might see 600 basis points at  $$19_{\odot}$$  Stanford, and 300 at a U.S. bank?

20 A Yes.

Q So, you know, you can read through the items on 6,  $\label{eq:page-71} \text{Page } 71$ 

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15 (The witness examined the document.)
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BY MR. KELTNER:

16

17

Q Can you tell me what Exhibit 10 is?

18 A These are a compilation of questions that would be 19 deemed as typical client questions that would come to the 20 bank.

Q Okay. I have to go back and check, but I think
this document dates to probably a time after your training
was complete. But to your recollection was this done while
you were still in Memphis?

A I would think while I was still in Memphis or

1 around that process.

Q Okay.

3 A But I could be wrong.

4 Q So were these actual client questions, or were 5 these illustrative client questions?

A These would be a compilation of, I think, kind of a top whatever here, 20 questions that Laura Pendergest had received over the years in her role as CIO and to anticipate these questions over and over or variations of that.

10 Q Okay. When we talked about one of the prior
11 exhibits, I think you said they were questions that you would
12 come up with during your training.

A Yes

23 they asked?

13

14  $\,$  Q This Exhibit 10, are these questions that were

 $15\,$   $\,$  given to you by Laura or are these your own questions?

16 A The questions were given to me and the answers were
17 also given to me, but I don't know if it's in my writing.
18 I'm going to guess it was in my writing, because I would
Page 70

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22 but generally what was the answer given to investors when

24 A We've covered on some of this. It's a unique or at

25 least a distinctive banking model. It's first and foremost.

1 It's domiciled at a zero, low-tax jurisdiction, so there's no

2 corporate tax. There's no loans, so you don't have loan

3 reserves. You have the flexibility of an investment

4 portfolio that could capitalize on various opportunities in

5 global markets. The very low overhead of employees, I think
6 that ties into legal H.R. A lot of the other functions are

6 that ties into legal, H.R. A lot of the other functions are

7 paid out so you don't have to hire people at the bank. I 8 quess the board of directors sets their own rates so you're

9 not tied to a reserve or like a local bank that's required to

take money out or lend money out in the community.

take money out or lend money out in the community.

Q What about the sentence here in item 6, where it says: "We have a single shareholder, therefore we do not have to pay shareholder dividends?"

A Privately held, right. You know, if they're a

private company, you don't have to pay dividends at the end

to fithe year. I think there's an extension to that in a

shareholder who has not taken very many, that I remember,

dividends at the end of the year and just reinvested into his

worn bank.

20 Q I think I've heard an expression, Robert Allen
21 Stanford or Mr. Stanford has never taken a dime out of the
22 bank. Was that kind of a recurring theme or was that part of
23 the Stanford story?

A Yeah, I don't know if it's ever, but I understand
that he rarely took a dividend, a profit at the end of the
Page 72

24

23 broker-dealer?

A Yes.

1 year that he just reinvested his retained earnings. Q Okay. And that's speaking of the profits from the hank itself? 3 4 A Yes Q I guess that doesn't take into account management fees, referral fees, things that were paid to the 7 broker-dealer? R A Correct. a O Recause I think I remember in '07 referral fees 10 were about \$140 million and management fees were about \$150 million. Does that sound ball park? 12 A It was a big number. What's the percentage? That 13 sounds feasible O Yeah, I mean, the referral fees on the CDs were 14 15 three percent, right? A Okay. Oh, you know, I think it depends. To sell a 17 CD you mean? 18 Q Hm-hmm. 19 A I think it varied from country to country. I 20 believe it was three percent of the United States to the firm

Q Three percent went to the Stanford Group Company

Q Okay. And then there was also a management fee

Page 73

Zarich Michael 20090204.txt 5 paragraph of item 7 on the following page that s tarts out "The investment discipline dates back over seven years with Stanford, and 20 years with the SIBL portfolio," What was your understanding about the pre-SIBL track record or the pre-SIBL experience? What's that in reference to, the 50 vears before the 20? 10 11 A Well, the company I guess, was the grandfather of 12 Lotus, started the company about seven years ago as an 13 insurance company. So this to me is in reference to the 14 success of the insurance company, It's my understanding that 15 second generation and then the third generation kind of 16 divested into more real estate investing. And ultimately Allen Stanford real estate investment in the Caribbean and Mexico led the bank as a place to park profits that he had made for his investors. 19 20 Q What was the insurance company? I mean was it a 21 nationwide like State Farm or was it like an agent? A I want to say, and I didn't know. There wasn't a 23 lot of training on this but I just want to recollect it was a

company.

1

2 Q So you think an actual insurer as opposed to like an agency that sells insurance?

A I was led to believe an insurance company, an 5 insurer, yes.

24 regional maybe property and casualty. It was kind of a 25 local, Mahaia, Texas, spawned out of the depression insurance

6 Q Is that kind of the sum total of the history you were given regarding the Stanford Family businesses?

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component that was a percentage, I think, of assets under
    management or something like that. I think we've kind of
2
    covered management fee service agreements, but also the
3
     management fee to those running the assets of the bank?
         A Right, yeah.
         Q
             So here I'm looking at a copy of the '07
     financials. I'm showing you referral fees of 149 million in
    2007 and management fees of 143 million. So that money would
    all go to one of the Stanford Financial Group companies,
10
     right?
11
             Hm-hmm.
12
         Q Is that a yes?
13
              Yes sorry.
              That was for Terry's benefit.
14
         0
15
              And the sole shareholder of those entities is also
16
         Q
17
    Robert Allen Stanford, Correct?
18
         A Yes.
             Just real quick, there's a couple things in item 7.
19
         0
   I mean it's a similar question: "How do you achieve your
    returns." The reference in the last paragraph on the page
21
22
    that starts, "SIBL utilizes 20 plus advisors primarily
23
    located in Europe and Canada. Many of these advisor
24
     relationships have been around since the inception of the
     SIBL portfolio." This language, I think you told us that
1 it's kind of a consistent sales message that's given to the
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2 clients? 3

Α Ves

One other thing I wanted to touch on in the last O.

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9 Q was that one of the selling points for Stanford 10 bank? You know, we've got this seven-year history. We've 11 been around forever. Was that the kind of thing that showed

up in marketing materials? I think I've seen pictures of 12

13 Lotus, things like that.

14 A I think in the marketing material there's reference to seven years, three generations, family-owned, but not 15 really at the bank. I personally didn't know, as I just 16 exhibit a lot about the history of the firm. You know, prior to the bank, as it pertains to selling the bank. 18

19 O It's not much of a budget for cuts. Just real quickly, item 8 is entitled. "How safe are client's deposits 20 and what guarantees exist for payment of interest." I know 21

we've gone through some of this, so I don't want to belabor

it. but the first sentence starts with, "From an investment 23

standpoint, hopefully, is very conservative." Explain to me 24

25 how it's conservative?

A From a diversification standpoint, conservative in that you're spread-out amongst a lot of our asset classes or all asset classes. In addition, countries and currencies, so you're not exposed to large concentrations of risk in whatever market you're in or investment. 5 Q But not necessarily in terms of it's all in

government issued securities or fixed-income, it's not 7 conservative from that standpoint?

A Correct. Conservative from a diversification 10 standpoint and to a discipline of staying within your parameters of that discipline, of that allocation, I should Page 76

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12	say.
13	Q Okay. Again, I'll skip over some of the stuff
14	we've covered, but in the paragraph below, there's a sentence
15	that says, "The SIO cannot transfer money in and out of
16	accounts and can only request transfers and wait for Mr.
17	Davis's approval." Just to clarify, that role wasn't your
18	role to manage the money to request transfers in and out.
19	Correct?
20	A That would be I think in the perfect execution of
21	that position or realistic execution of that position the S

- STO 22 would essentially maybe take over Laura Pendergest's role, could see that we move money from one advisor to the next but would have to be approved.
  - Q Okay, but when you were there that was more Laura's
- 1 job? 2 A Yes. 3 Q I real quickly want to touch on something you 4 mentioned in the last sentence of item 8. There's a reference to excess FDIC insurance. What is that? A I think it's a separate policy. No, actually, I 6 7 think it's a policy with the actual funds held at 8 corresponding banks in the U.S., because EDIC has access insurance. So whatever's held at this national republic, 10 there's insurance to cover over the, whatever, the 100,000, 11 400,000 FDIC limit is. Presumably, there's probably millions 12 in this account, 13 Q Sure. I think before you told me you thought that money was in a branch in London?

# Zarich\_Michael 20090204.txt

- 19 somehow get back to that safety of assets and the process. 20 government oversight.
- 21 Q They're not FDIC insured, but all this other stuff?
- 22 Riaht.

24

- 23 0 Nine, just touching on it real quickly, says, "How
- 24 liquid is the portfolio?" And the response back, "Extremely
- 25 liquid. Up to 50 percent can be liquidated in two plus two;
- 1 20 percent in two plus three; and then the remaining within 90 days." So again this is information that you got from Laura, correct?
- A Correct
- Q So, again, juts rough math, 70 percent of the portfolio can be liquidated in three days or less?
  - A Excuse me, correct.
- Q And that's what Laura told you?
  - Δ Hm-hmm
- 10 And the remaining can be liquidated within 90 days. 0 11 the balance of a portfolio?
- 12

q

- 13 Okay. And item 10 touches on something we talked about a little bit earlier. Will the bank publish individual 14 15 portfolio positions? It says, unfortunately we're not allowed to disclose individual positions because of banking regulations. And that's generally, I think, consistent with 18 what you told me before today?
- 19 A Yes
- 20 Q Those banking regulations, are those Antiguan banking regulations or were you told anything about that?

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HSBC.
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- 15 Α
- 16 Q You think maybe the Republic Bank money was in the
- 17 U.S.?
- Yes, I believe that's a U.S. bank. 18
- 19 O Why would it be called excess EDTC insurance, when
- it sounds like most of the money is in Toronto, London? 20
- A I don't understand FDIC, but it would have to be 22 insurance on whatever banks are used in the U.S. to call it
- excess FDIC insurance. 23
- Q Okay. Candidly, one of the reasons we ask is
- herause, you know, we've heard stories with, perhaps.
- 1 supervisors, particularly folks selling outside the U.S., but
- 2 also maybe within the U.S., as part of the sales pitch would
- strongly imply and/or say these things are insured. These 3
- CDs are insured, and throw around words like excess FDIC
- 5 insurance. One, did you ever see anything like that or here
- 6 anything like that in a pitch?
- A I did not. And I rarely participated on the sale side, you know, in the U.S. It was mostly in Antigua, a few 8 times, by conference call. So I have not witnesses, and I'm 10 sure I would have stopped it if I was in that meeting.
  - O Because clearly CDs are not insured?
- That's correct. 12
- Q Okay. And in your interactions with clients, did 13
- anyone ever ask, hev are these things insured or is there
- anything like FDIC insurance? 15
- 16 A Yes.

11

17

22

- 0 And what would the response be?
- Typically, steer back to the investment process and
  - Zarich\_Michael\_20090204.txt A Antiguan banking regulations, yes, as a charter
- 23 bank in Antiqua, we were bound by law, I guess, for lack of a
- 24 better word, to hold ourselves out to be that as a bank and
- not an investment vehicle.
  - Q Okay. Were you ever told that the law specifically said we can't tell you what's on our portfolio or was it an
  - 3 issue?
  - 4 A Yeah, I do. I think it was how you hold yourself out. I don't recollect it being specific. My understanding 5
  - of the training is the more you get into it. The more you
  - keep talking about it and lifting up the hood, the more

  - you're emphasizing the investment side.
- 9 O Okay. So, again, the consistent theme of steering 10 investors away from the investment side and back to the terms
- 12 A Correct, yes.
- 13 Q The following paragraph says investment should only
- be discussed from an investment philosophy or macro 14
- perspective. The only product SIBL offers are certificates
- of deposit. Therefore, the investment portion of the
- portfolio is really moot. The important issue to the client 17
- should be terms of CDs, rates, financial strength of the 18
- 19 bank, operational efficiency of the bank, regulatory
- environment, et cetera. And that seems to encapsulate kind
- of what you told me was the party line when people asked
- 22 about the returns.
  - A Yes.

23

O The next paragraph says "Regulatory language states 24 do not hold yourself out to be a fund." Is that hedge funds? Page 80

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